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ADNOC DRILLING

ADNOC DRILLING COMPANY P.J.S.C.

First Quarter 2026 Earnings

Management Discussion & Analysis Report

May 11, 2026

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Financial Highlights & Key Events

Financial Summary

ADNOC Drilling Company P.J.S.C. (“ADNOC Drilling” or the “Company”) delivered its best-ever Q1 results in the first quarter of 2026 with revenue growing 5% year-on-year to $1,228 million. The growth was driven by increased activity across the oilfield services (“OFS”) and offshore segments, partially offset by the impact from the repurposing of certain onshore rigs, as disclosed in the previous quarter. EBITDA was $527 million, impacted by repurposing mentioned above, and activity phasing in OFS. Net profit increased by 2% year-on-year to $347 million, supported by a decrease in interests costs due to faster collections and successful refinancing completed in October 2025.

The full quarterly impact from the repurposing of the onshore rigs in 1Q26 was approximately $40 million in revenue and around $26 million in EBITDA (vs $13 million and $8 million respectively in 4Q25).

As anticipated in 4Q25 disclosure, revenue, EBITDA, and net profit change was lower sequentially in 1Q26 due to fewer calendar days and the full impact of the onshore rigs repurposing. For net profit, the sequential trend was also influenced by a positive one-off effect of roughly $20 million in 4Q25, attributable to the full-year impact of revised estimates for assets' useful lives and residual values.

In the first quarter of 2026, free cash flow increased 12% to $356 million. The comparative period included Enersol’s acquisition of a 95% equity stake in Deep Well Services for which the Company contributed $94 million in the first quarter of 2025. Free cash flow (pre-M&A) for the first quarter of 2026 stood at $364 million.

The unconventional business contributed $131 million to revenue in the quarter, spread between $105 million in OFS and $26 million in the Onshore segment. As disclosed in the last quarter, given the strong acceleration of unconventional in 2025, higher than anticipated, we expect a lower phasing in full year 2026.

However, the lower phasing of unconventional in FY26, particularly from the second quarter onward, is expected to be largely offset by revenue from additional OFS services, leading to an expected combined contribution of approximately $0.5 billion from unconventional and additional services, resulting in no impact on the full-year 2026 revenue guidance of c.$5 billion or OFS total guidance of $1.5 billion.

On a pro-forma basis, the rig fleet stood at 170 rigs at the end of the first quarter of 2026. This includes 140 rigs in Abu Dhabi, comprising 92 onshore and 48 offshore rigs. The rig fleet in 1Q26 also includes 8 rigs in Oman and Kuwait acquired through the transaction with SLB completed in early January 2026, whereas the pro-forma fleet of 170 includes 22 additional regional rigs acquired through the MBPS transaction, which has been closed in 2Q26 (early May 2026). In addition, two new island rigs are expected to gradually begin operations in the second half of 2026.

The regional operations progressed positively during the first quarter: SLDC (the joint venture with SLB) was awarded contract for two rigs in Kuwait, and MBPS secured contract awards for four additional rigs, including three in Kuwait and one in Oman, with deployment expected from the fourth quarter of 2026 into the first half of 2027. These reinforce the platform’s growth trajectory and strengthen long-term activity visibility across Gulf geographies.

Overall owned domestic fleet availability, excluding the regional rigs mentioned above, was 98% at the end of the first quarter of 2026.

The number of IDS rigs increased to 60, compared to 57 in the first quarter of 2025. Moreover, the OFS segment also offered at least one discrete service to 53 rigs in the first quarter. All in all, oilfield services were offered to 113 rigs, with more discrete services on a slightly lower number of rigs vs 4Q25, with revenue broadly stable. The OFS fleet coverage is expected to further increase over time.

Dividend distributions for 1Q26 in line with progressive policy

On April 1, 2026, ADNOC Drilling shareholders approved all resolutions at the Company's Annual General Meeting ("AGM"), including the final dividend for the year ended December 31, 2025, bringing the total 2025 dividend to $1 billion. The Board reaffirmed its progressive dividend policy, including a minimum 5% annual dividend increase for 2026 and annually thereafter until at least 2030.

For 1Q26, the Board of Directors has recommended a dividend of $262.5 million (approximately 6.0 fils per share), expected to be paid in early June to shareholders of record as of May 18, 2026. The Company's $1.05 billion annual dividend floor for 2026 remains well supported by strong free cash flow generation, long term contract coverage, and balance sheet strength.

Full year 2026 guidance confirmed despite current regional environment

On March 4, 2026, ADNOC Drilling disclosed that operations continue as normal. On March 21, 2026, in the Integrated Annual Report, ADNOC Drilling disclosed that despite the current regional environment, there has been no material impact on the Company's core drilling operations. More details on guidance are available on *page 14*.

Post-period Events

ADNOC Drilling completes MB Petroleum Services joint venture, advancing regional growth strategy

On May 4, 2026, ADNOC Drilling announced the completion of its transaction to acquire an 80% stake of MB Petroleum Services ("MBPS"), a drilling and oilfield services joint venture ("JV") with MB Holding Company, with operations in Oman, Kuwait, Saudi Arabia, and Bahrain. The transaction was completed ahead of the original mid-year timeline, reflecting disciplined execution and alignment between the partners.

The JV increases ADNOC Drilling's regional rig count through its joint ventures to 30 across Oman, Kuwait, and Bahrain, bringing total fleet to 170 rigs, among leading fleets in MENA and globally.

The transaction reflects ADNOC Drilling's disciplined M&A strategy, focused on acquiring high-quality platforms with strong fundamentals and long-term visibility of activity. Value creation is driven through active ownership, strong governance, and sustained performance within a standalone joint venture structure.

Key Financials

USD Million	1Q26	1Q25	YoY	4Q25	QoQ
Revenue	**1,228**	**1,170**	**5%**	**1,276**	**-4%**
Opex[1]	(711)	(640)	11%	(728)	-2%
Share of profit of joint ventures[2]	10	3	233%	12	-17%
EBITDA[3]	**527**	**533**	**-1%**	**560**	**-6%**
Depreciation and amortization	(126)	(130)	-3%	(114)	11%
Finance cost-net	(19)	(29)	-34%	(19)	0%
Taxes	(35)	(33)	6%	(38)	-8%
Net profit	**347**	**341**	**2%**	**389**	**-11%**
EBITDA margin	43%	46%	-3%	44%	-1%
Conventional EBITDA margin[4]	50%	51%	-1%	51%	-1%
Net profit margin	28%	29%	-1%	30%	-2%
Conventional net profit margin[4]	33%	32%	1%	36%	-3%
Cash generated from operating activities	439	521	-16%	389	13%
Capital expenditure[5]	(91)	(91)	0%	(263)	-65%
Investment in joint ventures	(8)	(114)	-93%	(91)	-91%
Free cash flow	356	319	12%	38	837%
Free cash flow (pre-M&A)	364	433	-16%	129	182%
Total equity	4,444	3,752	18%	4,099	8%
Net debt[6]	1,741	2,117	-18%	2,082	-16%
Earnings per share ($ per share)[7]	0.022	0.021	2%	0.024	-11%
Capital employed	6,796	6,307	8%	6,639	2%
Return on capital employed	23%	24%	-1%	23%	0%
Net debt to LTM EBITDA	0.8	1.0	(0.2)	0.9	(0.1)
Leverage ratio	28%	36%	-8%	34%	-6%
Return on equity	33%	37%	-4%	35%	-2%

(1) Opex includes allocation of G&A expenses and other income
(2) Includes ADNOC Drilling's 51% of Enersol's net profit, accounted for in OFS, and 55% of Turnwell's net profit from unconventional business, related to both land rig operations and OFS
(3) EBITDA represents Earnings Before Interest, Tax, Depreciation, and Amortization
(4) Conventional EBITDA and Net Profit margins exclude the contribution from the unconventional business. On a quarterly basis, the performance of unconventional can be subject to variations related to service mix, volume of drilling, and services provided, etc.
(5) Cash payments for purchase of property and equipment including prepaid delivery payments, excluding CapEx accruals
(6) Interest bearing liabilities less cash and cash equivalents
(7) Calculated on the weighted average number of shares outstanding, excluding treasury shares

Segmental Results

Onshore

USD Million	1Q26	1Q25	YoY	4Q25	QoQ
Revenue	477	494	-3%	519	-8%
Opex[1]	(257)	(248)	4%	(285)	-10%
Share of profit of joint venture[2]	-	-	NM	-	NM
EBITDA[3]	220	246	-11%	234	-6%
EBITDA margin	46%	50%	-4%	45%	1%
Net profit	154	168	-8%	179	-14%
Net profit margin	32%	34%	-2%	34%	-2%

NM = Not Meaningful

(1) Opex includes allocation of G&A expenses and other income
(2) Includes ADNOC Drilling's 55% of Turnwell's net profit related to land rig operations for unconventional business
(3) Underlying EBITDA includes other income

First Quarter (Year-on-Year Performance)

First quarter onshore revenue change was -3% year-on-year to $477 million, as the positive impact of the 8 land rigs in Oman and Kuwait (from the acquisition of the 70% stake in SLDC HOLDINGS RSC LTD, the joint venture established with SLB) was offset by the anticipated full impact from the repurposing of the onshore rigs and the conversion of two onshore rigs to offshore in the second half of last year to operate as island rigs.

First quarter onshore operating expenditure increased 4% year-on-year to $257 million, mainly due to our regional expansion and the phasing of maintenance costs. As a result, EBITDA change was -11% year-on-year to $220 million, with a 46% margin.

Net profit change was -8% year-on-year to $154 million, as the EBITDA change was partly offset by the positive impact from lower finance costs compared to the same period last year.

First Quarter (Sequential Performance)

First quarter onshore revenue decreased by 8% sequentially at $477 million, mainly driven by the anticipated additional impact from the repurposing of certain onshore rigs of approximately $27 million in in 1Q26, fewer calendar days, and lower rig move activity in the first quarter, partially offset by the business contribution from 8 land rigs in Oman and Kuwait mentioned above.

Operating expenses decreased 10% to $257 million from $285 million in the previous quarter, mainly driven by the realization of cost optimization initiatives, and by the phasing of maintenance costs.

Consequently, EBITDA decreased 6% sequentially to $220 million, while net profit change was -14% to $154 million. This reduction was primarily attributable to a one-off benefit from lower D&A expenses in 4Q25 for approximately $13 million, non-recurring as previously outlined in the document.

In 1Q26 and as previously disclosed, the Company fully absorbed the quarterly financial impact on Onshore from certain rigs transitioning, compared to only a partial effect in 4Q25. The resulting revenue and EBITDA impacts were approximately $40 million and $26 million in 1Q26, versus $13 million and $8 million in 4Q25, respectively.

Offshore (Jack-up & Island)

USD Million	1Q26	1Q25	YoY	4Q25	QoQ
Revenue	345	334	3%	368	-6%
Opex[1]	(108)	(98)	10%	(123)	-12%
EBITDA[2]	237	236	0%	245	-3%
EBITDA margin	69%	71%	-2%	67%	2%
Net profit	150	146	3%	156	-4%
Net profit margin	43%	44%	-1%	42%	1%

(1) Opex includes allocation of G&A expenses and other income
(2) Underlying EBITDA includes other income

Note: as previously disclosed, starting 1Q25, the Company consolidated the Offshore Jack-up and Offshore Island businesses into a single "Offshore" segment.

First Quarter (Year-on-Year Performance)

First quarter offshore revenue rose 3% year-on-year to $345 million, driven by two new jack-ups starting operations in the second half of 2025, and two rig conversions from Onshore to Offshore (one in 2Q and one in 3Q 2025).

Operating expenses reached $108 million, increasing 10% year-on-year due to increased activity from new rigs, partially offset by repair and maintenance cost optimizations.

EBITDA was flat year-on-year at $237 million, while net profit grew 3% to $150 million, mainly from lower finance costs.

First Quarter (Sequential Performance)

Offshore revenue in 1Q26 decreased 6% sequentially to $345 million from $368 million, due to fewer calendar days in the first quarter and phasing of maintenance.

Two new island rigs are expected to gradually begin operations in the second half of 2026.

Operating expenses dropped 12% to $108 million from $123 million in 4Q25 with realized cost optimizations mentioned above.

EBITDA reduced 3% sequentially to $237 million from $245 million, and net profit decreased 4% to $150 million.

Oilfield Services

USD Million	1Q26	1Q25	YoY	4Q25	QoQ
Revenue	406	342	19%	389	4%
Opex[1]	(346)	(294)	18%	(320)	8%
Share of profit of joint ventures[2]	10	3	233%	12	-17%
EBITDA[3]	70	51	37%	81	-14%
EBITDA margin	17%	15%	2%	21%	-4%
Net profit	43	27	59%	54	-20%
Net profit margin	11%	8%	3%	14%	-3%

NM = Not Meaningful
(1) Opex includes allocation of G&A expenses and other income
(2) Includes ADNOC Drilling's 51% of Enersol's net profit, and 55% of Turnwell's net profit from unconventional business related to OFS operations
(3) Underlying EBITDA includes other income

First Quarter (Year-on-Year Performance)

First quarter revenue increased by 19% year-on-year, reaching $406 million from $342 million, primarily due to higher IDS activity and the expanded delivery of discrete services. The first quarter of 2026 benefited from favorable phasing amounting to approximately $50 million, largely attributable to directional drilling and drilling fluids. The number of IDS rigs rose to 60, up from 57 rigs in the same period last year. In addition, at least one discrete service was provided to 53 rigs in the first quarter, compared with 48 rigs in 1Q25.

Operating expenses grew 18% year-on-year to $346 million from $294 million, reflecting both expansion of operations and activity mix.

The segment also reported a positive contribution of $10 million from the joint ventures Enersol and Turnwell, up from $3 million in the first quarter of 2025.

Consequently, EBITDA grew by 37% year-on-year to $70 million, and net income increased by 59% to $43 million.

First Quarter (Sequential Performance)

First quarter revenue increased 4% sequentially to $406 million from $389 million, driven by increased activity as previously noted, though partially offset by the anticipated lower phasing in the unconventional business in 2026.

Operating expenses reached $346 million, increasing 8% quarter-on-quarter, consistent with operational expansion in relatively lower-margin conventional activities (e.g. fluids).

EBITDA recorded a combined positive contribution of $10 million from the joint ventures Enersol and Turnwell, compared to $12 million in 4Q25, mainly due to reduced phasing in unconventional operations during 1Q26.

As a result, EBITDA stood at $70 million and net profit at $43 million.

Operating Working Capital

USD Million	31 Mar 26	31 Mar 25	YoY	31 Dec 25	QoQ
Current Assets[1]	**1,994**	**1,913**	**4%**	**1,794**	**11%**
Inventories	323	244	32%	279	16%
Trade & other receivables	175	136	29%	150	17%
Due from related parties	1,496	1,533	-2%	1,365	10%
Current Liabilities[2]	**1,612**	**1,575**	**2%**	**1,473**	**9%**
Trade & other payables	1,125	1,226	-8%	1,057	6%
Due to related parties	487	349	40%	416	17%
Operating Working Capital	**382**	**338**	**13%**	**321**	**19%**

(1) Excludes cash and bank balances
(2) Excludes lease liabilities

See Appendix 1 (Glossary) for the calculation of certain metrics referred to above.

Operating working capital increased by $44 million, up from $338 million as of first quarter of 2025 to $382 million as of first quarter of 2026, reflecting a year-on-year increase of 13%. This growth was driven by higher current assets, notably inventories and amounts due from related parties, partially offset by an increase in current liabilities, including trade and other payables and amounts due to related parties, due to increased IDS activity levels and the line-by-line consolidation of SLDC HOLDINGS RSC LTD (the JV established with SLB comprising 8 land rigs in Oman and Kuwait) through ADH RSC.

Working capital increased 19% sequentially from $321 million to $382 million, driven by higher onshore and OFS activity levels, along with the consolidation of SLDC HOLDINGS RSC LTD, partly offset by the phasing of capital expenditure-related payments at quarter end.

Net working capital as a percentage of revenue stood at around 8% at the end of the first quarter of 2026. The normalized ratio was 12%, adjusted for the impact from phasing of capital expenditure-related payments at quarter-end.

The Company expects to maintain a net working capital to revenue ratio broadly stable at around 12% in the medium term.

Free Cash Flow

USD Million	1Q26	1Q25	*YoY*	4Q25	*QoQ*
Cash from operating activities	439	521	-16%	389	13%
Cash used in investing activities[1]	(83)	(202)	-59%	(351)	-76%
Free Cash Flow	**356**	**319**	**12%**	**38**	**837%**

See Appendix 1 (Glossary) for the calculation of certain metrics referred to above.
(1) Cash payments for purchase of property and equipment (including prepaid delivery payments, excluding capex accruals), and investments in joint ventures

Free cash flow (post-M&A) stood at $356 million in the first quarter of 2026, increased by 12% from $319 million in the first quarter of 2025. The increase was primarily driven by the lower investment of $8 million into Enersol JV in the first quarter of 2026, compared to $94 million in the first quarter of 2025 relating to the acquisition of a 95% equity stake in Deep Well Services. This was partly offset by an increase in working capital during the quarter, reflecting higher activity levels across segments.

Free cash flow increased sequentially from $38 million in 4Q25 to $356 million in 1Q26, mainly due to higher collections in the first quarter 2026 and the contribution of $91 million towards acquisition of 70% equity stake in SLDC Holdings RSC LTD in the fourth quarter of 2025.

Balance Sheet

USD Million	31 Mar 26	31 Mar 25	YoY	31 Dec 25	QoQ
Total Assets	**8,408**	**7,882**	**7%**	**8,101**	**4%**
Non-current assets	6,083	5,704	7%	6,071	0%
Current assets[1]	1,994	1,913	4%	1,794	11%
Assets held for sale	-	6	-100%	-	0%
Cash and cash equivalents	331	259	28%	236	40%
Total Liabilities	**3,964**	**4,130**	**-4%**	**4,002**	**-1%**
Non-current liabilities	1,550	1,684	-8%	1,494	4%
Current liabilities	2,414	2,446	-1%	2,508	-4%
Total Equity	**4,444**	**3,752**	**18%**	**4,099**	**8%**
Share capital	436	436	0%	436	0%
Treasury shares and share premium	(15)	(10)	50%	(22)	-32%
Statutory Reserve	218	218	0%	218	0%
Investment reserve	(49)	-	NM	-	NM
Retained earnings	3,811	3,108	23%	3,467	10%
Non-Controlling Interests	43	-	NM	-	NM
Total Equity and Liabilities	**8,408**	**7,882**	**7%**	**8,101**	**4%**

NM = Not Meaningful
(1) Excludes cash and bank balances

Total assets for the period ending March 31, 2026, amounted to $8,408 million, representing a 7% year-on-year increase from $7,882 million. This growth was mainly driven by a 7% increase in non-current assets to $6,083 million from $5,704 million, attributable to the consolidation of SLDC HOLDINGS RSC LTD through ADH RSC, comprising eight land rigs operating in Oman and Kuwait along with cash contributions to Enersol. In addition, current assets increased by 4% to $1,994 million from $1,913 million, primarily attributable to increased activities.

Cash and cash equivalents for the period ending March 31, 2026, increased year-on-year to $331 million from $259 million, primarily attributable to improved collections in the current quarter.

As of March 31, 2026, the Company's liquidity headroom (including unutilized syndicated term and revolving facilities) was around $1.56 billion.

Total liabilities decreased by 4% to $3,964 million as of March 31, 2026, from $4,130 million as of March 31, 2025, primarily driven by movement of borrowings (net repayment) during the period.

On October 16, 2025, the Company entered into a new term loan facility of $500 million and a revolving credit facility of $1,500 million. The term loan facility was used to repay the previous syndicated term loan of an equivalent amount, which matured in October 2025, while the new revolving credit facility is meant to fund the Company's growth and the associated working capital.

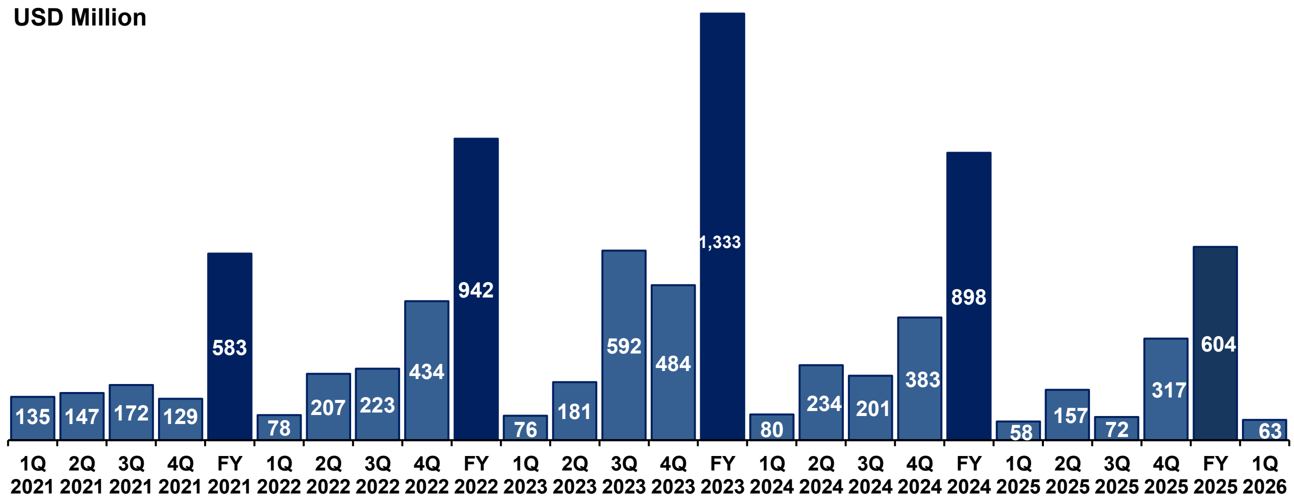
Total assets as of March 31, 2026, increased sequentially to $8,408 million compared to $8,101 million at the end of December 31, 2025. This increase was primarily due to increase in current assets to $1,994 million from $1,794 million driven by higher IDS OFS activity, improved collections, and consolidation of SLDC HOLDINGS RSC LTD.

Total liabilities were broadly stable sequentially at $3,964 million from 4,002 million.

Capital Expenditure

Capital expenditure (CapEx), including accruals, amounted to $63 million in the first quarter of 2026.

Quarterly and Annual Capital Expenditure (including accruals)



Cash CapEx (metric part of Company guidance, excluding accruals) totaled $91 million in the first quarter of 2026, remaining flat year-on-year compared to the first quarter of 2025.

USD Million	1Q26	1Q25	*YoY*	4Q25	*QoQ*
Cash CapEx	**91**	**91**	**0%**	**263**	**-65%**

Sequentially, cash CapEx decreased by 65% from $263 million in the fourth quarter of 2025, primarily reflecting the timing and phasing of rig-related payments, with higher payments made in the prior quarter.

Rig purchases are usually spread out over at least two milestones with the first payment at signing of the sale and purchase agreement, whereas the final payment is then made on transfer of the title of the rig to the Company.

ADNOC Drilling expects cash CapEx to be in the range of $0.6-0.8 billion for 2026.

Operational Highlights

Drilling Services

	1Q26	1Q25	YoY	4Q25	QoQ
Fleet	**148**	**142**	**4%**	**140**	**6%**
Onshore	100	95	5%	92	9%
Offshore	48	47	2%	48	-
o/w Jack-up	36	37	-3%	36	-
o/w Island	12	10	20%	12	-
Pro-forma Fleet[1]	**170**[1]	**142**	**20%**	**169**[1]	1%
Rented rigs	6	11	-45%	6	-
Rigs Availability*	**98%**	**96%**	**2%**	**98%**	**-**
Onshore	99%	97%	2%	98%	1%
Offshore	97%	95%	2%	96%	1%
Number of Wells Drilled*	**191**	**184**	**4%**	**234**	**-18%**
Onshore	160	149	7%	176	-9%
Offshore	31	35	-11%	58	-47%

(1) Includes in 4Q25: 8 land rigs that are part of the acquisition completed in early January 2026 of a 70% stake in SLB's land drilling rigs business in Kuwait and Oman, and 22 land rigs part of the transaction announced in November 2025 to acquire an 80% stake in MBPS business across the GCC region, closed in 2Q 2026 (early May 2026). The 22 land rigs from MBPS acquisition are not included in the Onshore rig count either in 4Q25, or in 1Q26, as the transaction was closed in early May 2026. The same rigs are included only in the pro-forma fleet for both periods.

* See Appendix 1 (Glossary) for the calculation of certain metrics referred to above.

At the end of 1Q26, the rig fleet on a pro-forma basis totaled 170 rigs, of which 140 in Abu Dhabi (92 onshore, 48 offshore) and 30 regionally which includes 8 rigs in Oman and Kuwait (SLB transaction completed in early January 2026), as well as 22 regional rigs incorporated through the MBPS transaction closed in early May 2026. In addition, two new island rigs are expected to gradually begin operations in the second half of 2026.

Owned fleet availability (excluding the regional rigs) was 98% at the end of the first quarter.

Key highlights of the quarter:

- The number of IDS rigs increased by 3 rigs from 57 rigs in the first quarter of 2025 to 60 rigs in the first quarter 2026; offered at least one discrete service to an additional 53 rigs.
- Achieved TRIR frequency of 0.6 against a target of 0.6 for 1Q26.
- Onshore rig availability of 99%, driven by high uptime and minimal unplanned downtime.
- Rig move efficiency improved by c.10%, with average rig move duration reduced to 5.5 days (vs 6.1 days in 2025).

Oilfield Services (OFS)

- IDS rigs increased from 57 to 60 year-on-year in 1Q26, with services provided to 113 rigs, including discrete service to an additional 53 rigs between onshore and offshore. All in all, in the first quarter, more discrete services were offered on a slightly lower number of rigs vs 4Q25, with revenue broadly stable.
- IDS drilling efficiency improved by 30% in 1Q26 versus the 2024 benchmark.
- Efficient operations resulted in cumulative savings of $701 million to ADNOC and its group companies since 2019, including $80 million in 1Q26.

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FY26 Guidance & Medium-Term Outlook

To enable ADNOC's strategic imperative of expanding production capacity to five million barrels per day by 2027, ADNOC Drilling has reached 140 rigs in Abu Dhabi. The total fleet consists of 170 owned rigs, on a pro-forma basis including 8 rigs in Oman and Kuwait part of the transaction with SLB closed in early January 2026, and 22 regional rigs part of the MBPS transaction completed in 2Q26 (early May).

Two new island rigs are expected to gradually begin operations in the second half of 2026. Four additional island rigs are expected to join the fleet gradually in 2026 and 2027.

Despite current regional environment, and thanks to the resilience of its operations, ADNOC Drilling confirms its full year 2026 guidance, reaffirming growth.

The full year 2026 financial guidance is presented below:

USD Billion (unless otherwise stated)	**FY26 Guidance**
Revenue	**~5**
Onshore	~2
Offshore (Jack-up and Island)	~1.5
Oilfield Services	~1.5
EBITDA	**2.2 - 2.3**
EBITDA Margin	*44% - 45%*
Net Profit	**1.45 - 1.50**
Net Profit Margin	*29% - 30%*
Cash CapEx *(excluding M&A)*	**0.6 - 0.8**
Free Cash Flow *(excluding M&A)*	**1.2 - 1.3**
Leverage Target	**< 2.0x**
Dividend Floor	**1.05** *(+5% YoY)*

The forward outlook remains strong, anchored by sustained development in the drilling activity, supported by the new island rigs deliveries. This is complemented by ongoing expansion in Oilfield Services (OFS) and attractive regional growth avenues.

ADNOC Drilling targets to deploy approximately 70 IDS rigs by the end of 2026, reinforcing its operational scale and future OFS earnings visibility.

In the medium term, management is focused on preserving a healthy EBITDA margin of circa 50% for the domestic conventional drilling business, and 23-26% for the conventional oilfield services (OFS).

Maintenance CapEx is expected at around $250 million per annum.

Guidance for 2027 and beyond will be provided as the phasing for additional rigs and additional OFS volumes is finalized.

Dividend Policy

The Company's ability to pay dividends is dependent on several factors, including the availability of distributable reserves, capital expenditure plans, and other cash requirements in future periods. Any level or payment of dividends will depend on, among other things, future profits and the business plan of the Company, at the discretion of the Board of Directors and ultimately shareholder approvals.

On April 1, 2026, ADNOC Drilling shareholders approved all resolutions at the Company's Annual General Meeting ("AGM") including:

- The Company's upgraded progressive dividend policy to set a minimum 5% annual dividend increase for 2026 and annually thereafter until at least 2030, as endorsed by the Board on October 8, 2025.
- Final cash dividend of $250 million for the fourth quarter of 2025. This brings total dividend for FY25 to 1.0 billion (c. 23 fils per share), marking a ~27% increase year-on-year.

For 1Q26, the Board of Directors has recommended a dividend of $262.5 million (approximately 6.0 fils per share), expected to be paid in early June to shareholders of record as of May 18, 2026. The Company's $1.05 billion annual dividend floor for 2026 remains well supported by strong free cash flow generation, long term contract coverage, and balance sheet strength.

As per dividend policy, the Board of Directors, at its discretion, may approve additional dividends over and above the progressive dividend floor (supported by excess free cash flow and strong balance sheet).

In line with the progressive policy, the Board considers dividends a capital allocation priority alongside investment in profitable growth and is committed to returning a competitive and growing cash dividend to our shareholders.

Earnings Webcast and Conference Call

ADNOC Drilling will host the earnings webcast and conference call followed by a Q&A session for investors and analysts on Monday, May 11, 2026, at 16:00 UAE time / 13:00 UK time.

The call will be hosted by Abdulla Ateya Al Messabi (CEO), Youssef Salem (CFO), and the broader leadership team. Interested parties are invited to join the call by clicking here.

A replay and transcript will be made available following the event, accessible from the Investor Relations section of ADNOC Drilling's website.

Share Price and Ownership

Our shares are traded on the Abu Dhabi Securities Exchange (ADX) under the symbol ADNOCDRILL. The closing share price as of March 31, 2026, was AED 5.12. In the period from January 1, 2026, through March 31, 2026, the share price traded in a range between AED 4.51 and AED 5.58. Market capitalization was AED 81.9 billion as of March 31, 2026, and an average of 12.1 million shares traded daily during the first quarter of 2026.

As of March 31, 2026, the Abu Dhabi National Oil Company ("ADNOC") owned a majority 78.5% stake in the Company and Baker Hughes Holding SPV Ltd. ("Baker Hughes") owned 5% stake in the Company, while 16.5% of our outstanding shares were publicly owned by other institutional and retail investors.

ADNOC Drilling is part of the MSCI Indexes including MSCI EM, and MSCI UAE. Moreover, the Company is included in three of FTSE Russell's globally recognized indices including the FTSE Emerging Index, FTSE Global Large Cap Index and FTSE All-World Index. Furthermore, ADNOC Drilling is also member of the FADX 15 Index. The index is uniquely designed by ADX and FTSE Russell to track the performance of the most liquid and largest companies on the ADX main market.

Second Quarter 2026 Results

We expect to announce second quarter 2026 results in July 2026.

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May 11, 2026

ADNOC Drilling Company P.J.S.C.

Appendix: Glossary

Financial Terms

EBITDA represents Earnings Before Interest, Tax, Depreciation and Amortization

Net debt is calculated as total interest-bearing debt less cash and bank balances (including term deposits with banks) adjusted for lease liabilities.

Net debt to EBITDA ratio is calculated as interest-bearing net debt as of the end of the period presented, divided by EBITDA for the twelve months ended on the last day of the period presented.

Capital employed is calculated as the sum of total assets minus non-interest-bearing current liabilities.

Return on capital employed is calculated as operating profit for the twelve months ended on the last day of the period presented divided by capital employed on the last day of the period presented. Operating Profit is defined as profit excluding financing, tax and income and expenses from investments.

Leverage ratio is calculated as (a) interest-bearing net debt, divided by (b) the sum of interest-bearing net debt plus total equity.

Return on equity is calculated as profit for the period for the twelve months ended on the last day of the period presented divided by total equity on the last day of the period presented.

Operating Working capital is calculated as current assets excluding cash and bank balances minus current liabilities excluding lease liabilities.

Operating Cashflows are Net cash generated from operating activities as stated in the cash flow statement.

Free cash flow is calculated as net cash generated from operating activities less payments for purchase of property & equipment and advances to contractors and finance income received.

Opex represents Operating expenditure that includes direct cost and general and administrative expenses excluding depreciation, amortization and impairment as stated in the statement of profit or loss and other comprehensive income.

Capital expenditure or **CapEx** is total cash capital expenditure for payments made for purchase of property and equipment including prepaid delivery payments as stated in the cash flow statement.

All financial terms have meaning as defined in the International Financial Reporting Standards ("IFRS") unless otherwise stated.

IFRS are accounting standards issued by the IFRS Foundation and the International Accounting Standards Board (IASB). They constitute a standardized way of describing the company's financial performance and position so that company financial statements are understandable and comparable across international boundaries.

Industry Terms

Rig means a drilling unit and equipment package and is an integrated system that drills oil and gas wells in the earth's subsurface.

Standby is period when the works are unable to proceed and when the rig is put on standby for various reasons, waiting-on-weather or inspection, or any other reason based on the mutual understanding between the Company and the customer and as defined in the contract.

Planned Maintenance is a scheduled Turnaround maintenance, and it varies based on built year, class, and design. Usually, drilling rigs undergo major maintenance every five years subject to HSE and Asset Integrity Protocols. However, jack-up rigs may require outages during the intermediate two and half years for class renewal surveys.

Owned Rig includes rigs acquired through rig-built project or purchased from market, the title of which is transferred to ADNOC Drilling. The rig count also includes lease-to-own rigs.

Rented Rigs are rigs rented from 3rd party rig providers on the basis of back-to-back contracts with customers with minimal mark-up to cover for administrative overheads.

Rig availability is Cumulative of (Rig days less actual maintenance days less rig-related non-productive time less actual rig move days) divided by Cumulative of (Rig days less planned maintenance days less planned rig move days).

Unconventional drilling refers to a method of extracting hydrocarbons from tight reservoirs using Oilfield Services technologies combined with well stimulation activities.

Cautionary Statement Regarding Forward-Looking Statements

This communication includes forward-looking statements which relate to, among other things, our plans, objectives, goals, strategies, future operational performance, and anticipated developments in markets in which we operate and in which we may operate in the future. These forward-looking statements involve known and unknown risks and uncertainties, many of which are beyond our control and all of which are based on management's current beliefs and expectations about future events. Forward-looking statements are sometimes identified by the use of forward-looking terminology such as "believes", "expects", "may", "will", "could", "should", "would", "intends", "estimates", "plans", "targets", or "anticipates" or the negative thereof, or other comparable terminology. These forward-looking statements and other statements contained in this communication regarding matters that are not historical facts involve predictions and are based on the beliefs of our management, as well as the assumptions made by, and information currently available to, our management. Although we consider that the expectations reflected in such forward-looking statements are reasonable at this time, we cannot assure you that such expectations will prove to be correct. Given these uncertainties, you are cautioned not to place undue reliance on such forward-looking statements. Important factors that could cause actual results to differ materially from our expectations include, but are not limited to: our reliance on ADNOC Onshore and ADNOC Offshore for deploying rigs as per existing terms and conditions; failure to successfully implement our operating initiatives and growth plans, including our cost savings initiatives, due to general economic conditions, our reliance on information technology to manage our business; laws and regulations pertaining to environmental protection, operational safety, the extent of our related party transactions with ADNOC Group; the introduction of new taxes in the UAE; failure to successfully implement new policies, practices, systems and controls that we implemented in connection with or following our IPO; any inadequacy of our insurance to cover losses that we may suffer; general economic, financial and political conditions in Abu Dhabi and elsewhere in the UAE; instability and unrest in regions in which we operate; the introduction of new laws and regulations in Abu Dhabi and the UAE; and other risks and uncertainties detailed in our International Offering Memorandum dated September 6, 2021 relating to our initial public offering and the listing of our shares on the Abu Dhabi Securities Exchange, and from time to time in our other investor communications. Except as expressly required by law, we disclaim any intent or obligation to update or revise these forward-looking statements.